BRIDGING THE GAP BETWEEN SCIENCE, POLICY AND MANAGEMENT – SOME EXPERIENCES FROM SOUTH AFRICAN FISHERIES

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WHAT ARE WE TRYING TO ACHIEVE & WHY?

Rational, responsible, transparent, accountable, evidence-based decision-making

Crucial for equality, peace and sustainability



WHAT DO WE NEED TO ACHIEVE THIS?

Desire

Publishing a paper?

Publishing a popular article?

Giving a talk or a poster at a science conference?

Ranting in a newspaper article?

Result



WHAT DO WE NEED TO ACHIEVE THIS?

Desire

Set
objectives –
policy and
legislation

Develop 'ground rules' - processes and procedures

Application – strategy and tactics, how we play the game

Review and feedback

Result



SETTING OBJECTIVES - POLICY AND LEGISLATION

Need not be 'perfect' from a scientific perspective to be useful

- Marine Living Resources Act
- Doesn't say much about scientific input, but sets the scene
- Can enable, but can also place constraints

Good awareness of policy & legislation development, and interact through participation processes



PROCESSES & PROCEDURES

All decision-making follows some processes or procedures

In fisheries, these are well-established and work 'well'

- Scientific Working Groups generate advice scientific recommendations
- Management recommendations made to decision-maker/s
- Implementation and day-to-day management
- Science provides advice, not decisions



PROCESSES & PROCEDURES 2...

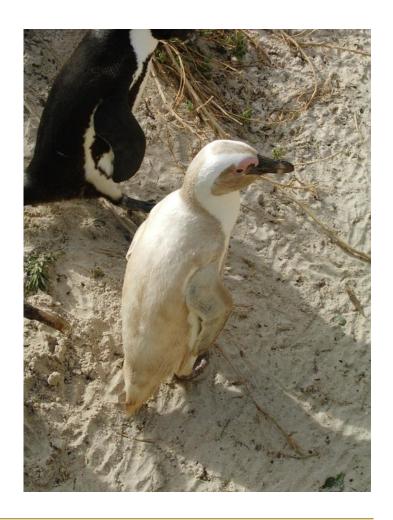
Scientific Working Groups generate advice:

- Resource-based or cross-cutting
- Peer groups
- Include others as required
- 'Safe' atmosphere for rigorous scientific debate
- Transparency
- Work prioritization
- Synthesize best available scientific information into scientific advice

Good participation in fisheries SWGs, but could

be improved



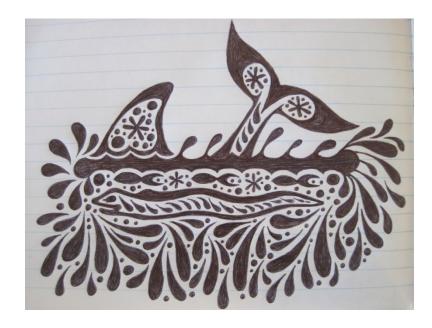


PROCESSES & PROCEDURES 3...

Management advisors make recommendations:

- Scientific advice considered and input provided
- Consideration of other information and inputs if available and applicable

Scientific inputs primarily made through SWG recommendations, but also participation



Decision-makers:

- Rely primarily on recommendations from management advisors
- Consider all information and inputs

Science provided with the management recommendations, but can also be participatory

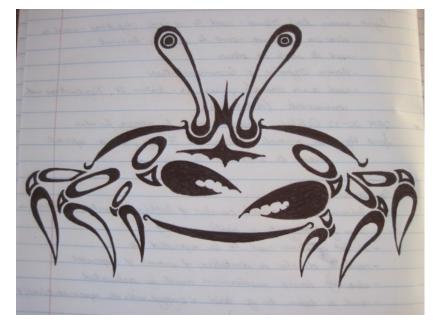


PROCESSES & PROCEDURES 4...

Implementation of decisions & day-to-day management:

 Implementation through right allocations, permit conditions, requests from fishers, voluntary measures, etc.

Scientific inputs and recommendations need to be highly responsive to ad-hoc requests for advice



STRATEGY AND TACTICS - PLAYING THE GAME

Understanding the context and constraints within which the management system operates:

- Policy/ legislative realities
- Political context
- Strategic plans & priorities
- Budgets
- Capacity
- Time
- Data/ information availability

hello,
this is your life speaking.

you have no idea what
youre doing, do you.



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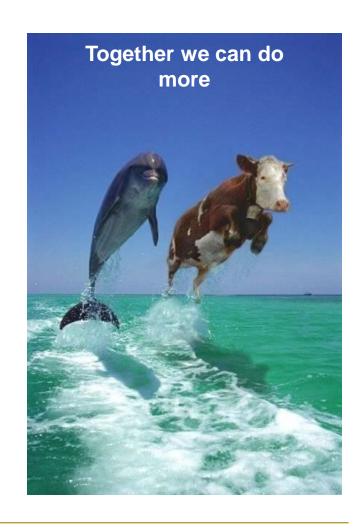


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STRATEGY AND TACTICS – PLAYING THE GAME 2...

Choosing a role

- Hostile or supportive
- Idealistic or realistic (compromise)
- Slap-dash or quality science
- Solutions-oriented or problem-raising
- Stubborn 'purist' or recognition of science as only one input
- Impatient or determined and goal-oriented



HOW ARE WE DOING?

Desire

Quite well – responsive, but not necessarily pro-active. Should we be?

Set objectives – policy and legislation

Develop 'ground rules' - processes and procedures

Are we as good at this as we should be?
Are we training scientists to participate and succeed?

Good in fisheries, but in other areas? How to encourage development of these in other areas?

Application – strategy and tactics, how we play the game

Result



THANK YOU!

A last piece of advice...

